



شركة عبر الهملكة السعودية – سبك SAUDI PAN KINGDOM COMPANY - SAPAC



Sulaiman Bin Salim AlHarbi Chairman

From the desert heart, at a time when some did not see the light at the end of the tunnel, thanks to the pride youth and the wise men, the seeds of the success story behind Saudi Pan Kingdom Holding started to blossom and its fruits started to mature.

Day after day, year after year, Saudi Pan Kingdom Holding has been reaping success and collecting prizes, turning into the Kingdom's pride, the Kingdom being at the heart and soul of the Group's concerns.

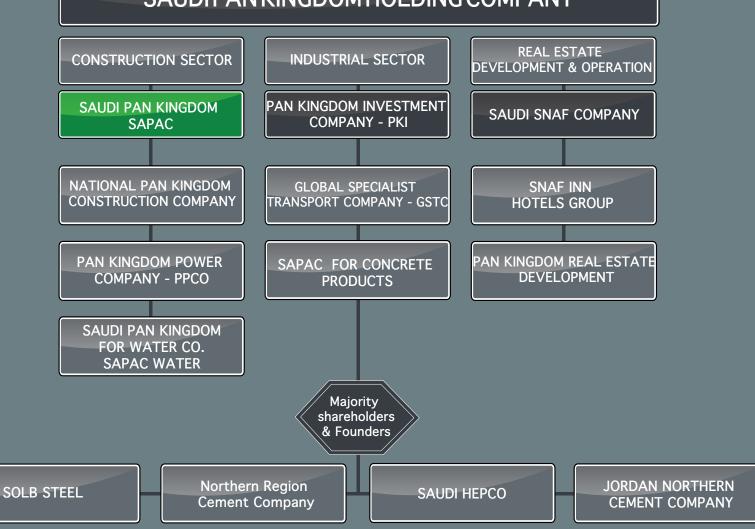
The bright start was with Saudi Pan Kingdom for construction-SAPAC, a name of many accomplishments that accompanied development and continued the success journey with more expansion, growth and development.

Saudi Pan Kingdom Holding's success story can be summarized in the attention it gave to the construction sector and all fields related thereto. The holding strategy relied on integrated work as the mother company (SAPAC) built a broad platform of contracting experience and earned the trust of its clients, which contributed in the rise of vital projects. The company made a fleet of heavy equipment specialized in constructions. Since there was this desire to differentiate itself from others and fulfill its commitments to the clients, the company looked for opportunities to improve its work and concluded that the industrial aspect complementing the constructions field is the most important. Thus the company established a separate entity specialized in extracting and manufacturing steel and cement and built plants reserved for constructing products such as pipes and cement products. The cycle could not be complete until the company established a company for transportation services. Once the cycle was completed, the company headed towards real-estate development and investment.

The faces behind the masks, who foresaw tomorrow and that of the Kingdom at the same time did not limit their ambitions and never lost hope. Their vision was revolutionary, their goals clear and aiming far, and their approaches comprehensive and integrated. They gathered the might and intelligence of all those young and experienced from around the world, celebrated their cultural diversity and respected it. Truth be told, this would not have happened without God Almighty's blessings and the support of the Kingdom, the King, the crown prince the Government, the establishments, the Saudi men and community.

Let us together celebrate the many successes of Saudi Pan Kingdom Holding, those of yesterday, today and tomorrow!

SAUDIPAN KINGDOM HOLDING COMPANY



Saudi Pan Kingdom Holding Company

The accomplishments throughout the journey of Saudi Pan Kingdom Holding were not a coincidence. They were the result of generations of hard work, devotion and solidarity among the minds and the arms of many persons who had a clear vision of the bright future. This vision started to take shape as the company developed and its activities and specialties diversified.

At the beginning, it was one company: Saudi Pan Kingdom - SAPAC that was, and still is, a solid company ready to take giant leaps into the future. We foresaw needs and satisfied them, we anticipated problems and we solved them through the creation of one company after the other, each an entity itself, but all together forming one chain of events that contributes in satisfying the needs of all the construction related fields.

We are one self-sufficient team, from A to Z. through our integrated approach to business development, we worked hard to build, create and gather diversified business units to achieve a level of sufficient integration. Wherever we saw the need, we created the solution through manufacturing factories, industrial investment and land development companies, equipment fleets and construction material providers... you name it, we've got it. And all of the latter, in one self sufficient cycle, managed and still manages to accomplish all of our existing and future projects from buildings, roads, bridges, water networks, to hotels and hospitals as well as to provide real estate development and investment services.

The company covers three main categories in three vital areas: first, contracting through Saudi Pan Kingdom Company-SAPAC for construction and the companies affiliated thereto. Second, industrial investment through Pan Kingdom Investment and the companies affiliated thereto. As for real estate development, Saudi SNAF and the companies affiliated thereto are there to take care of all real estate developments and investment matters.

We don't only sketch and plan the road to success, we also turn those plans into reality.





More than thirty years ago SAPAC first started operation.

Although sapac started in the beginning of the eighties, when the construction sector was witnessing slow pace, and against all odds, amidst all the chaos of that period, SAPAC rose strong and financially stable. We were not affected by the slow and weak market; on the contrary, we pushed the construction sector forward because we had strong foundations and self-sufficiency. We relied on no one else but God's and ourselves will then the support of our governors and our determination. SAPAC resembled a hive full of busy bees working against time in all fields particularly in Construction and Infrastructure as well as different areas such as roads, bridges, sewerage systems, sewerage treatment plants, hospitals, hotels, electrical networks and many more. SAPAC was there not only to witness the introduction of this fertile land into the new millennium, but it was more precisely one of the key factors that contributed in the development and growth of the construction field in the kingdom. Today, twenty and more years after, SAPAC has a spread of 16 branches across the Kingdom.

The Sky is the Limit

SAPAC is a company boiling with ambitions, striving for achievements and determined to meet its clients' expectation, even to exceed them. Despite all the awarded achievements we have to speak of our stature, we believe we can still achieve more and we will maintain our position as one of the pioneer companies

We are specialized in

- Roads, Bridges and Tunnels
- Water networks, sewerage works and treatment plants
- Buildings (residential, administrative, hospitals, educational, hotels)
- Micro Tunneling





All for One and One for All

One Team, One Dream

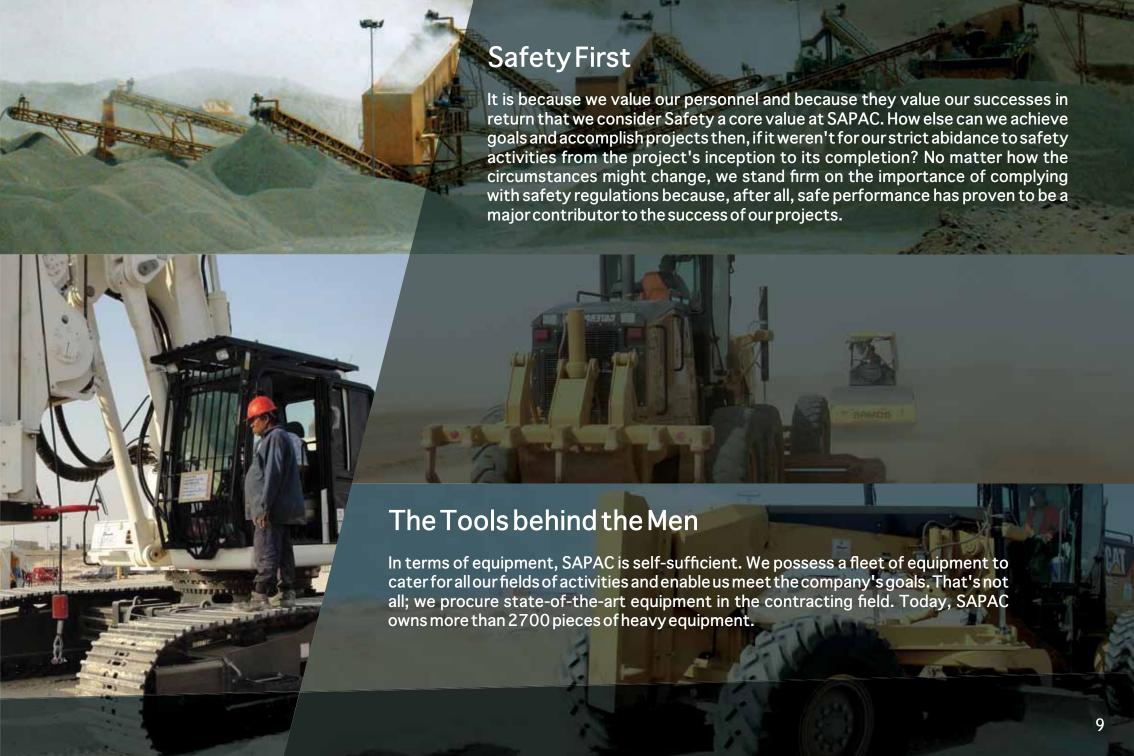
SAPAC could not have achieved any of its goals if it weren't for its highly professional extremely dedicated personnel who display real teamwork and solidarity every single day on the job and actually feel that the company is theirs, and this is proven every day of work. SAPAC makes sure that personnel's skills are constantly developed through regular training, maintains a motivational approach towards them and celebrates its diversified corporate culture of six thousand six hundred (6600) employees in total from General Administration to Laborers.

Our Men's Priorities

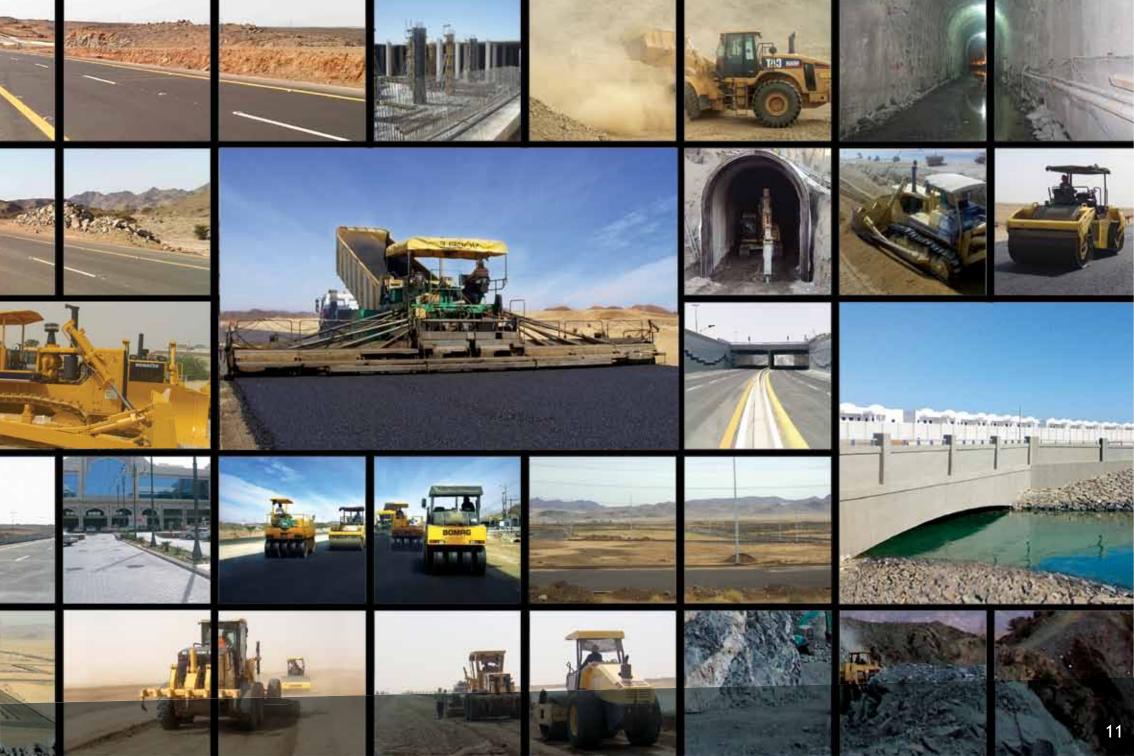
Our personnel never lose sight of the following work procedures throughout their performance:

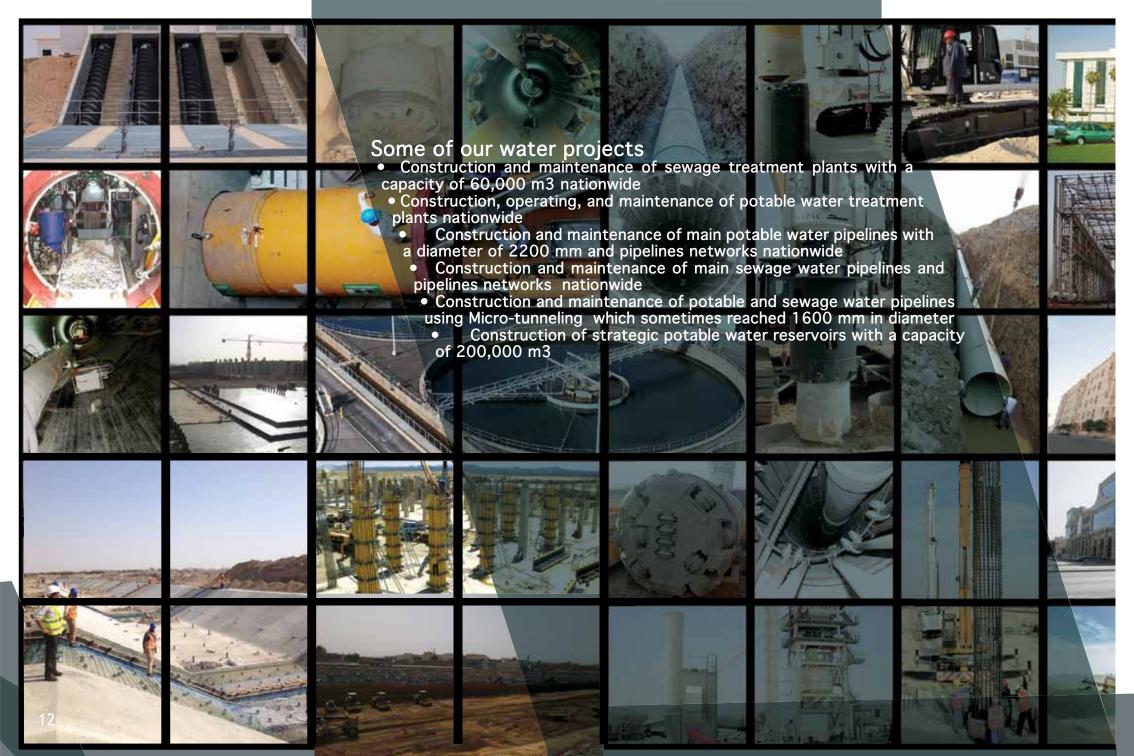
- Client satisfaction
- Job quality
- Professional project management
- Improve criteria and functional performance

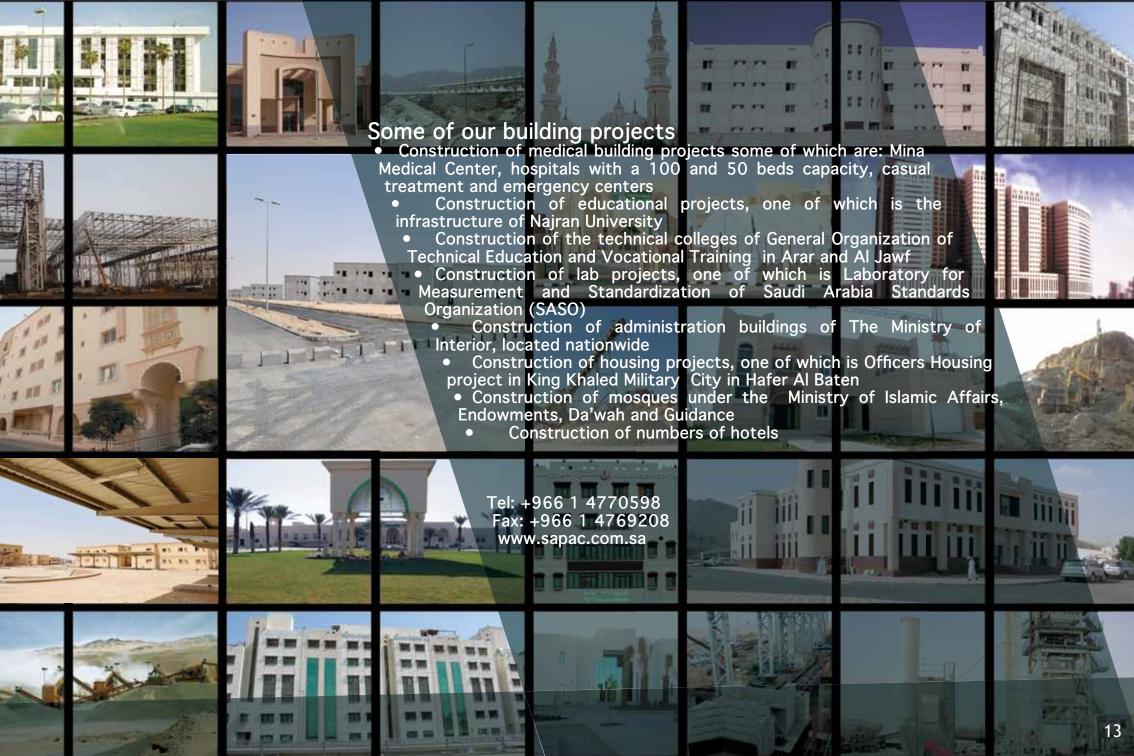














SAUDI PAN KINGDOM CO. FOR WATER

SAPAC Water is construction and Services Company in the kingdom of Saudi Arabia. We are specialized in the fields of water projects contracting. The organization is being managed by dynamic processionals that have been in the construction industry for more than two decades.

Ever since its inception, the organization had earned an excellent reputation and established its presence and credibility in the construction industry of the kingdom of Saudi Arabia. The founders of have increased the capital to the level of meeting the modern requirements of the construction industry.

At SAPAC Water we believe that great accomplishment realized are attributable to the great efforts exerted by our work team which consist of distinguished efficient of engineers, technicians and labors. The work team of SAPAC Water is totally around two thousand employee.

SAPAC Water possesses a fleet of equipments and machinery that supports the fields of activity, procuring the most advanced modern equipments with latest technology in the field of constructing. The number of heavy equipments and machinery owned by SAPAC Water is exceeding the number of one thousand.

Clients, consultant and the managers at different projects did highly appreciate and acknowledge the performance of the prestigious projects, where the high skills, best construction techniques, high grade finishing's and required safe construction management has been the benchmark of SAPAC Water, and its inherited with great pride.

The government has successfully completed many projects with ministries and the government.





NATIONAL PAN KINGDOM CONSTRUCTION CO. NPK

While SAPAC was growing, it formed a broad base of expertise in complicated projects and important ones that require extra effort. That's when NPK was established, in 2007. NPK, located in Jeddah, and in a very short time already has projects to cover the west coast of the Kingdom. In compliance with the very reason NPK was established, the company started work on many projects such as Al-Ahella center, considered to be an impressive one-of-a kind accommodation for the Holy Capital pilgrims.

The company finished many vital projects on the west coast such as hospitals, educational and administrative buildings, sewerage systems...

NPK specializes in

- Building and constructing all types of buildings.
- Potable water and sewerage stations.
- Sewerage networks, treatment plants and decreasing water level.









Our Prestigious Clientele

We serve those esteemed establishments, both private and public that serve our beloved Kingdom. Together, we give our country the best to complete our mission. With our esteemed clients, we share visions based on sincerity, dedication and commitment. And among our clients:

- Ministry of Transportation
- Ministry of Municipality and Rural Affairs
- Ministry of Water and Electricity
- Royal commission for Jubail and Yanbu
- Ministry of Defense and Aviation
- Ministry of Finance
- National Guard
- Saudi Organization for Industrial Estates and Technology Zones
- General Organizational for Technical Education and Vocational Training
- Frontier Guard
- Saudi Aramco
- Kingdom Holding Company
- Ministry of Interior
- Arriyadh Development Company
- Ministry of Labor
- Ministry of Social Affairs
- Ministry of Education
- Ministry of Higher Education

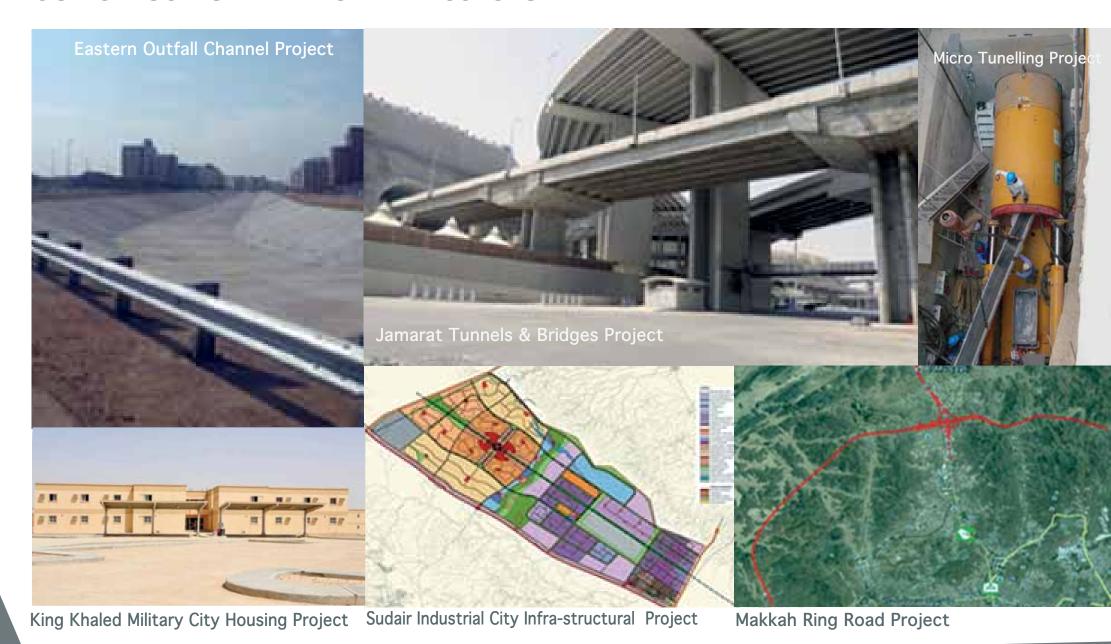
And the award goes to...

With God's help and through the support of our clients we are proud to be holders of many awards. And the more milestones we reach, the more our clients recognize the high standards of our services and motivate us to achieve even more. Below are some of our awards, to name a few:

- Ministry of Defense and Aviation
- Ministry of Municipality and Rural Affairs
- Ministry of Municipality and Rural Affairs Holy Makkah Municipality
- Ministry of Municipality and Rural Affairs Northern Borders
- Ministry of Municipality and Rural Affairs Hafar Al Baten
- Ministry of Health
- Ministry of water and electricity
- Ministry of Education
- Ministry of Housing and Public Works
- Arriyadh Development Company
- Saudi Society of civil engineering
- Kingdom Holding Company



OUR ON-GOING AND RECENT PROJECTS:



Eastern Outfall Cahannel Project







Demolishing channel



Slope compacting



Slope slip-form pavers



Steel Fixing



Finished Channel

Project Summary

- 21km storm-water drainage channel wok
- Employed over 3,000 manpower
- Mobilized over 1.500 pieces of equipment
- Construction of 14 bridges
- Fast track: ten months construction period
- Com;lete mobilization in less than thirty days



Channel Layout



Excavation



Slip-form pavers



Rebar RC wall foundation



Retain wall form work



Deck slab form work



Finished Bridge

King Khaled Miliraty City - Housing Project (800 Furnished Apartements - 230,000m2 Building Area)

Project Summary

- Project supervised by general directorate of military works
- Project area of more than 1 million m2
- Construction of more furnished flats in 100 buildings, with road, water networks and power supply
- Building area of 230,000 m2
- Construction of 12 box culverts
- More than 33,000 linear meters of electical cables laid for effective power supply
- Water supply network of 23.000 linear meters
- Sewerage network of 27.000 lenear meters
- Road works up to 190,000m2



Jamarat Tunnels & Bridges Project - Makkah

Utility tunnels

- The utility tunnels of jamarat connects the power cables & utilities between power plants and al Haram yards
- This tunnel makes way for high & medium voltage cables to pass over 800 & 650 meters respectively with a diameter of 7 meters
- Method of explosion used



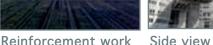
Pier Fondation



Pier

Retaining wall













Ariel view 2



Initial trimming of tunnel



Constructed road



Tunnel insulation



Abutment construction



lighting & ventilation Utility Tunnel





Pedestrian tunnel

Al Jamarat pedestiant tunnels & bridges

- Fast track: 8 months duration
- Excavated 2 million rocky surface
- Constructed 3 km road
- 250 meters tunnel with 17 meters diameter
- 2 bridges of 16 meters with & 17 meters height each, with a length of 130 meters & 100 meters respectively
- These two bridges & pedestrian tunnel links al-azizyah and second floor of al-jamarat
- installed 3 sets of escalator faculties, eash set consisting of 4 escakatirs & 2 staircases

Micro Tunnelling Project - Madinah



Project Summary

- Sewage networks in madinah
- The excavation was done by micro-Tunneling method
- The mainline installed are reinforced concrete pipe of diameter 1600 mm with a total length of 9,800 meter



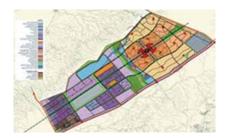
Al Muqayti' Makkah Ring Road Ground Leveling **Project Summary Express Road Length** 16,500 meters Construction Bridges 7nos Ground Leveling Piling 2,324M2 No-of piles 19,344nos Earth Work 25.283.831m2 Exavation Landscape 93,326m2 Riprap **Ground Leveling** • curbstone 46,800m New jersey barrier 15,390m • Guard rail 44,770m **Ground Leveling** Are things on a Digital Blobs

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Sudair Industrial City - Infrastructure Project

Project Summary

- Client: Saudi industrial property authority
- Consultant: Khatib & Alami
- Work area of approx. 8 million m2
- Construction of roads with traffic signs & signals
- Constructed water & rain drainage networks paving adjustments
- Sewerage networks & treatment plant
- Water tanks, reservoir, water pump, water recycling units
- Lighting network for roads
- Electricity networks for medium & low voltage, fiber optical telecom networks





Manhole installation



Trenching Machine

Asphalt road

Paving Machine



Power cables installation



Building culvert



Batch plant in work



Asphalt laying





Pan Kingdom Investment Company (PKI)



Once Saudi Pan Kingdom Company-SAPAC established a broad platform of experience and knowledge in constructions, it started looking for other helpful and complementing opportunities affecting the construction field and rephrased its strategy to include investment in raw material extraction used in constructions.

All experts in industrial investment truly know Pan Kingdom Investment-PKI because it is one of the fastest growing companies in Saudi Arabia. In just a short period, PKI is now a stable company, one of the companies complementing Saudi Pan Kingdom Holding Company, independently running and establishing new horizons of investment by cooperation with international companies and

Our Goals go Beyond!

As an investment company, our main focus is to protect and enhance shareholders' equity investment, and positively affect the industry, the society and the environment. Therefore, our goals go beyond: to concentrate on industrial development through sustainable growth, diversification and innovation. In just a short period, we have established large companies in steel, pipes, cement plant, cement sectors and all of these are supported by logistics and transportation company.

We believe we can do more, aiming to achieve more winning goals with God's will.

Our Means to an End

PKI is focused on leveraging its business platforms, management capacity and financial strength to deliver continued growth, solid cash generators and excellent returns on capital.

Our Projects Milestone

In a short period of time, PKI was able to establish tangible projects. Each project constitutes to the PKI family and is given sovereignty in maneuvering its own specialty and independently coming up with creative solutions.





Companies Established

- NRCC Northern Region Cement Company
- NJCC Northern Jordan Cement Company
- SSC South Steel Company
- GSTC Global Specialist Transport Company
- SAUDI HEPCO

With many other projects under study.

Project	Capital Million US\$	Production Capacity	Location
Solb	579	Million ton/year Slab & 0.5 Million ton/year Round Billets	Jizan Economic City
Iron Ore Hub & Pelletizing Plant	733	25,000,000 (Input & output) +5,000,000 (storage) of iron Oxide 6 Million DR Grade pellets	Jizan Economic City
Stretch Film	107	110,000 tons/year	Rabigh Industrial park
Linear Alkyl Benzene	220	80,000 ton/year LAB & 6,500 ton/year Alky Benzene (HAB)	Sultanate of Oman
Silica Cluster	69	1,700,000 ton/year Sillca & 130,000 ton/year Building - Finishing Glass	Yanbu Industrial Area
Aluminum Recycling	70	100,000 ton/year Ingots & Alloys	Yanbu Industrial Area

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Some of Our projects:

Northern Region Cement Company



The birth

Saudi Pan Kingdom Holding Company noticed the market need for cement, regional studies showed that the Cement Sector has grown recognizably in GCC. This motivated PKI to invest in cement production which gave birth to Northern Region Cement Company located at the northern region of the Kingdom.

The Growth

Authorized Capital: 320 Million US Dollars

Production Capacity: More than 3 million tons per year

Status: In operation since January 2008 Location: Near Iraqi and Jordan border

Shareholding Structure

Pan Kingdom Invest.: 27% Local Partners: 73%

Jordan Northern Cement Company

The Birth

The growth of real estate business and infrastructure in Jordan caught our attention, considering an increase of cement industry in the Middle East for the past seven years. In fact, there was an 8% rise on demands. NRC then made a sound decision to invest in Jordan, establishing the Portland Cement Factory, East of the capital Amman.

The Growth

Total Investment Capital: 67 Million US Dollars

Production Capacity: One Million Tons/ Year of Portland Cement

Products

Status: Production Operation to start on May 2009

Location: El Mouaker - East Amman, Jordan

Shareholding Structure

Northern Cement Company-NRC owns the plant entirely where as PKI holds 27% of NRC.



The Birth

PKI continued its search for investment opportunities especially in an industry field that motivates the construction field. There were many initiatives, most importantly the participation in the foundation and development of JIZAN Economic city by establishing a steel factory.

PKI collaborated with international market researchers to study the Steel Industry in the region. The results were astounding enabling PKI to start the South Steel Company. The factory is the first to venture in the JIZAN Economic City (JEC) located in the South province of JIZAN.

PKI became one of the developers of the JIZAN Economic City (JEC) with the main developers Bin Laden Group and MMC in Malaysia. On November 4, 2006, Custodian of the Two Holy Mosques, King Abdullah, laid the cornerstone for JEC and inaugurated as well the first phase of the new

SOLB STEEL in JEC. Established in 2008

Paid-Up Capital: 120 Million US Dollars Total Investment: 350 Million US Dollars

Project Start-up date: Q4 2010

Strategic partners: Qatar Steel, Dubai Investment, JEC Developers

and other Local Partners

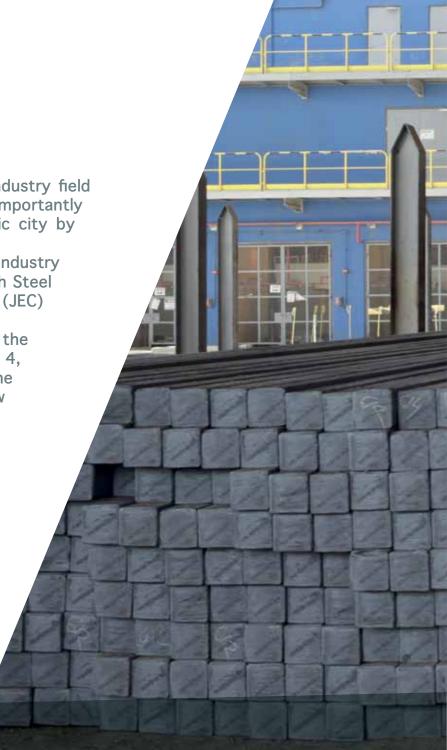
Shareholding Structure

Pan Kingdom Invest.: 50%

Qatar Steel: 20% Dubai Investment: 4%

JEC: 10%

Local Partners: 16%





General Look on SOLB STEEL (Phase 1)

- Production Capacity of 1 million tons/year Billets and 1 million tons/year deformed rebars.
- The Project Implementation started on the 15th of May, 2008.
- The Power Supply Agreement (160 MVA) was signed with Saudi Electric Company (SEC) on the 12th of January, 2008.
- SMS Group will supply all necessary equipment and in addition to all required training and supervision. The contract was signed November 24, 2007.
- The industrial gas supply contract was signed in July 2008.
- The project is executed by STX Korean company
- A contract has been signed with (V.W.N Steel Solution) for managing the project.





جستك Global Specialist Transport Company حستك

PKI did not stop at the establishment of industrial companies. Its strategy extended to look for ways that would improve the company and its affiliates and sister companies through the establishment of a services company focusing on transportation and logistics. Thus was established GSTC, one of the leading land transportation companies in the Kingdom. It transports goods, equipments, machineries, materials and other cargos including construction materials inside and outside the Kingdom. It owns large fleet of the latest Mercedes Transport Vehicles (2011 – 2012 models) and employs experienced and well trained drivers. Their maintenance staffs acquired specialty training on Mercedes Technology and have an advance workshop facilities and equipment.







SAUDI HEPCO COMPANY first started during the great boom that the Kingdom witnessed in terms of renovation and infrastructure projects in water, sewerage, petrochemical fields, and building techniques. HEPCO was launched to address growing demands on pipes of different sizes and uses, nationally and regionally, amidst the infrastructure projects boom. Soon HEPCO's national industrial pipes and pipe products were competing with international names.

Mission Possible

Since HEPCO pipes and other products are now internationally acclaimed, HEPCO is on the right track towards fulfilling its dream: to be by far the first choice for the all project markets and sectors.

Proud of our products

Product name: PVC pipes

Uses: high pressure pipes for drinking water, sewerage pipes, ventilation pipes, and for electric extensions.

Product name: Fiberglass pipes (GRP)

Uses: for the purpose of drinking water, sewerage water, irrigation, purification, and treatment plants, cooling water, petrochemicals, and fire fighting.

Product name: Polyethylene pipes (PE)

Uses: water and gas sector

State-of-the-Art Tech

HEPCO products comply with approved standards and specifications and fulfill the requirements of the Saudi Arabian Standards Organization (SASO) as well as international standards. The company follows cutting-edge technologies in pipe manufacturing to cater for the clients' requests.

High Quality Tech

HEPCO pipes are made to last. They are strong enough to relieve the clients of maintenance costs. They are highly resistant to corrosion and decay as well as harsh climatic conditions. We make sure not to use any harmful, poisonous or environmentally detrimental ingredients during the manufacturing.

An excellent example: Fiberglass Factory

HEPCO Fiberglass Factory is located at Yanbu Industrial Zone. It covers an area of 180,000 square meters. It includes processing units for natural soil and rock treatment to extract the raw material needed for fiberglass production. It includes modern furnaces with high technology and high productivity to melt and form glazed material. Fiberglass materials contribute to the manufacturing of epoxy pipes used in petrochemical factories, oil refineries, and water and sewerage sectors.

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SAPAC FOR CONCRETE PRODUCTS



Why a Concrete Products Factory?

SAPAC has so many buildings and road projects on its hands that the company's dedication raised the concerns of deadlines and client satisfaction. To prevent any time clash, SAPAC Cement Factory was established; there was no more fear for the supplier to fail on time delivery, we provide ourselves with the concrete products to deliver projects on time. Never again will we stress over huge projects delivered in short periods of time. SAPAC Cement Factory, a plant that produces different types and sizes of slabs, Interlock Tiles, Concrete Borders, Concrete blocks in addition to a variety of cement tiles, is there to deliver on time.

What do we specialize in?

- Concrete blocks
- Pre-cast concrete
- Interlock tiles
- Slabs
- Concrete Borders

How good are we?

SAPAC's cement factory operates on cutting edge technology and proved to be a one of a kind leading modern plant in the western region in the Kingdom.







SAUDI SNAF COMPANY



Welcome to SNAF

SNAF has by now more than 20 years of experience in land and real estate development projects, it has a technical and administrative team that combines experience and know how in the real estate local market and international experience for real estate development.

Such a unit is necessary for the management of such an activity, with efficiency and know how taking into consideration the nature and circumstances of the current and expected competition taking on scientific studies and analysis as the way towards the future, as Saudi Arabia was witnessing economic development and continuing growth, the demands for all types of infrastructure and property development especially for housing grew as well. Thus, as an extension to the mother company's approach, SNAF, through its comprehensive solutions turns dry lands into residential plots. Wherever SNAF builds, properties gain importance and sell for higher prices.

SAUDI SNAF is a company located in Makah and owns 6 hotels spread out in different locations in Makah, and more than SR 10 Million worth of projects spread out nationwide, including commercial complexes and residential lavouts.

Its Master Plan turned very successful: SNAF provides comprehensive solutions while Designing, Engineering and Constructing. SNAF is autonomous in delivering all three links of this cycle, not needing an outside source to do any of the designing or engineering or constructing services. After the experience it acquired in delivering quality work with on schedule completion and attention to detail, SNAF is now expanding and adding a new company under the name RAFAF AL MAMLAKA, specialized in land development.



The SNAF Agenda

The company's activities are concentrated on investment and development in BOT and BOO Projects, land development, real estate investment, residential layouts, commercial and residential complexes, management of towers and offices (developing, building, selling, renting and operation thereof), property management and alliances with real estate development companies.

The SNAF Star

Residence SNAF-In Hotel Al Azeezya, is the first of SNAF hotel series. It is a living proof of how SNAF turns its dreams into reality, a real star in the heart of holy Makah.

Operation of Residential Complexes

SNAF – IN owns 6 residential complexes in the center of the holy capital with an astonishing capacity to take in ten thousand pilgrims during Hajj Season.



Finished projects

Residential projects covering more than 15 million squared meters have been developed

Ongoing projects

- Land development of the crown prince plan, Makkah
 (7.8) with more than 600 thousand square meter.
 - Land development of Al-Nakhil plan, Makkah (2) on an area of 338,000 m2 and 350 plots
 - Construction of "Al- A'del" towers
 - Land development of Al-Rabih, Khlays

Projects under study

The company is currently finishing a number of development projects.

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Exhibitions

Because of our deep faith in the necessity of constant development, we do not miss any opportunity to participate in international exhibitions and seminars wherever they get held, inside the kingdom or abroad. We represent our nation with all pride in major world cities and we come back with its latest innovation in work plans and strategies.

- The Partnership in Social Responsibility Forum, between public and private sectors 2009
- 8th Meeting of KAU Saudi Society for Geosciences
- International Road Federation (IRF) conference entitled the pollution affected from highways and roads. Geneva – Switzerland 2008
- The 9th Arab conference of the mineral wealth and its accompanying exhibition 2006
- The accompanying exhibition of power and water conference in Jeddah 2006
- The accompanying exhibition of the third symposium of scientific research and technological development in the Arab world 2004
- The accompanying exhibition of the sixth gulf conference in water 2003
- The accompanying exhibition of symposium of water sewage treatment for agriculture irrigation uses 2002
- The accompanying exhibition of the sixth Saudi engineering conference 2002

At The End

We gained respect of our customers in all levels. We have been honored by our government and our strategic customers in the private sector in different occasions for our sincerity, dedication to serve our community and commitment. Nevertheless, we are going on with the promise that we made to ourselves, for the nation to be in the



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